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July 17, 2013

Presiding Judge David P. Warner  
Superior Court of California, County of San Joaquin  
222 E. Weber Ave., Room 303  
Stockton, CA 95202

RE: Grand Jury Report: 2012-2013 Case No. 0912 - Public Safety in San Joaquin County.

Honorable Judge Warner:

In accordance with California Penal Code Sections 933 and 933.05 the following responses are being submitted within 90 days of the request:

Grand Jury Findings

*Finding F1.1: The staffing of all law and justice agencies in the County has been reduced increasing the threat to the safety of the citizens and their property.*

The City of Tracy agrees with the premise of this finding; however Part-1 Crimes within Tracy have remained static during the past several years. Although the City of Tracy has reduced sworn and non-sworn staffing within the police department, no remarkable increase in crime has resulted. This is attributed to reorganization of the police department, wherein emphasis was placed on first response law enforcement services. Staff reductions have been isolated to non-critical support operation activities, which today are largely performed through volunteerism and/or enhanced technology.

*Finding F1.4: Continued and increased use of current technologies would make law enforcement agencies more efficient and offset some of the decreased staffing.*

The City of Tracy agrees with this finding and has made substantial technological investment into new Computer Aided Dispatch and Records Management software. This software enhances the police department's ability to more effectively deploy personnel resources and conduct advanced crime analysis activities to include predictive policing.

*Finding F3.1: The duplication of special units, specialized training and police functions (e.g., property room, dispatch, investigation technicians) cause inefficient use of limited resources.*

The City of Tracy agrees with this finding in general. However, not all specialized law enforcement functions are best accomplished via a regionalized approach. Tailoring law enforcement services to an individual community is directly connected to a community's quality of life.

*Finding F3.2: There are examples of cooperation between different agencies in the County but each agency still operates autonomously most of the time.*

The City of Tracy agrees with this finding. The Tracy Police Department has and will continue to pursue opportunities to collaborate with law enforcement organizations within the region.

#### Grand Jury Recommendations

*Recommendation R1.1.2: Each City Council, before September 1, 2013, adopt a policy that states it is a priority of the City to increase law enforcement staffing.*

The recommendation has been implemented. The City of Tracy has historically maintained Public Safety as a strategic priority within the City Business Plan.

*Recommendation R1.4: The Sheriff's Department and each city's police department review their current use of crime prevention technologies and develop a plan to implement new technologies that could help increase the efficiency of their agencies.*

The recommendation has been implemented. The City of Tracy is committed to all facets of crime prevention including technological approaches. The Tracy Police Department has invested heavily in crime prevention, thus the Tracy Community enjoys a relatively low crime rate within the region. The City of Tracy staffs within the police department crime prevention and crime analysis personnel. Those specialized positions are supported by analytical and predictive technology. The City is currently exploring the use of remote visual monitoring technology to enhance existing technology.

*Recommendation R3: The Board of Supervisors and the City Councils of Escalon, Lathrop, Lodi, Manteca, Ripon, Stockton and Tracy, before September 1, 2013, each appoint two representatives, one to represent law enforcement and one to represent the governing body or management, to form and ad hoc committee. The committee's*

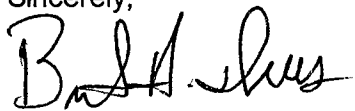
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*purpose is to conduct a study on how to increase countywide efficiency of law enforcement agencies by taking a regional approach to some or all of their services. A preliminary report is to be released before December 31, 2013, of actions already taken to increase efficiency and additional actions that will be taken between January 2014 and June 2015.*

The recommendation will be implemented. The City of Tracy is willing to participate in discussions relative to forming such a committee. The scope of the ad hoc committee should be fleshed-out further, with timelines more conducive to a comprehensive evaluation.

Sincerely,

A handwritten signature in black ink, appearing to read "Brent H. Ives". The signature is written in a cursive, flowing style.

Brent H. Ives, Mayor  
On Behalf of the Tracy City Council

cc: Members of the Tracy City Council  
Leon Churchill, City Manager  
Dan Sodergren, City Attorney  
Gary Hampton, Chief of Police